

Senior Staff Severance Policy

POLICY COVERSHEET

# Key Details

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| **POLICY TITLE** | Senior Staff Severance Policy |
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| **RELATED POLICIES / PROCEDURES / GUIDANCE** |  |
| **IMPLEMENTATION DATE** | August 2000 |
| **POLICY OWNER (JOB TITLE)** | Chief People Officer |
| **UNIT / SERVICE** | People Services |
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# Policy Hub

## For further information on policies:

1. You can go to the Secretariat pages on InSite at [https://outlookuwicac.sharepoint.com/sites/Secretariat](https://outlookuwicac.sharepoint.com/sites/Secretariat/);
2. You can go to the Policy Hub at [cardiffmet.ac.uk/about/policyhub](https://www.cardiffmet.ac.uk/about/policyhub); or
3. Contact [policies@cardiffmet.ac.uk](mailto:policies@cardiffmet.ac.uk).

**Mae'r ddogfen hon hefyd ar gael yn Gymraeg** / This document is also available in Welsh.

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Policy Governing Severance Payments to Senior Staff

# Introduction

## Cardiff Metropolitan University concludes severance payment arrangements with members of staff from time to time to end the employment relationship. In circumstances where the staff member is being made redundant or is retiring early in the interests of the efficiency of the Institution, the University may (depending on the rules of the relevant pension scheme) have discretionary powers to grant premature retirement benefits. Where the University does not have power to grant such benefits, or it does have but does not choose to exercise such powers, the University may make an ex-gratia payment (which is a payment not designed to extinguish a contractual obligation). An ex-gratia payment may also be made in circumstances other than the redundancy or premature retirement of a staff member.

## The University is required, when concluding any severance payment arrangements with senior staff, to observe the principles set out in the Committee of University Chairs (CUC) HE Senior Staff Remuneration Code (November 2021) as well as any relevant guidance from the Higher Education Funding Council for Wales’ (HEFCW) The Code requires that any severance payments must be reasonable and justifiable[[1]](#footnote-1).

## All universities are required by HEFCW to have a policy governing all severance packages for senior staff.

## This policy complies with the CUC Higher Education Senior Staff Remuneration Code (November 2021).

## This policy applies to all senior staff of Cardiff Metropolitan University which means all ***Levels 1 and 2*** (the Vice-Chancellor and the Vice-Chancellor’s Executive Group), and any other staff where the payment would be £100,000 or more (in line with HEFCW’s Accounts Direction).

# Responsibility

## The Board of Governors is responsible for any severance payment to any senior staff member as defined in the Scheme of Delegation.

## The Board has duly delegated the responsibility for approving severance payment arrangements for senior staff to the Remuneration Committee, as set out in the Scheme of Delegation.

## The Vice-Chancellor is responsible for any severance payment to any member of staff earning less than £100,000, as defined in the Scheme of Delegation. The Director of People Services is able to approve severance payments for staff of up to £50,000 countersigned by the Chief Officer (Resources).

## The Remuneration Committee and the Vice-Chancellor (as appropriate) will report any such severance payment arrangements for senior staff or for other staff where the payment is over £100,000, to the Board of Governors for noting purposes, following the conclusion of those arrangements.

# Principles

## In negotiating severance payment terms, the Remuneration Committee and the Vice-Chancellor (as appropriate) must have regard to the following principles:

### Any ex-gratia payment must be justifiable by “value for money” considerations

### “value for money” considerations means:

#### facilitating a change which, whether in money terms or otherwise and whether realisable in the short term or otherwise, will, in the opinion of the Remuneration Committee or the Vice-Chancellor (as appropriate), realise a significant benefit for the University and/or

#### extinguishing a risk or potential risk of successful litigation against the University.

### ex gratia payments will not be made:

#### where the individual has or may have committed gross misconduct

#### where the individual’s performance has been identified, by means of the relevant appraisal system or other formal procedure, as being poor

#### in order to compensate the individual for any hurt or distress suffered as a result of the termination of their employment, and

#### in order to reward the individual for services rendered to the University

### The total value of payments under a severance agreement will not exceed a year’s salary. Any proposal to deviate from this principle must be referred to the Board of Governors for approval.

## An individual may be permitted to retire early, within the provisions of all relevant legislation, provided that:

### the individual is permitted to do so by the rules, from time to time, of the Teachers’ Pension Scheme (“TPS”) or the Local Government Pension Scheme (“LGPS”) or the University Superannuation Scheme (“USS”) (as appropriate)

### any costs to the University attributable to the decision to permit the individual to take early retirement:

#### can be justified by value for money considerations (as defined above), and

#### none of the scenarios in paragraph 3.1.3 above applies.

### if the individual’s pensionable service in the TPS, LGPS or USS (as appropriate) is to be voluntarily enhanced by the University:

#### that enhancement does not exceed the maximum enhancement permissible under the rules, from time to time, of the relevant Scheme;

#### each such decision to grant an enhancement is judged:

##### on its own merits;

##### by reference to the University’s then current financial position, and

##### not by reference to past custom and practice.

### the requirements of paragraph 3.1 above are observed.

## Detailed proposals on the terms of a severance payment are to be endorsed by the Remuneration Committee, its nominated representative or the Vice-Chancellor, as the case may be, before presentation to the individual concerned.

# Professional Advice

## The Remuneration Committee and the Vice-Chancellor (as appropriate) must, before agreeing any severance payment with a senior staff member, obtain written professional advice in respect of the legal, financial and compliance aspects of the proposed arrangements. Compliance advice is to be obtained from the University’s External Auditors.

# Review

## This policy will be reviewed following the conclusion of every severance payment arrangement for a member of senior staff and in any case at intervals of three years. The review will be undertaken by the Remuneration Committee and changes approved by the Board of Governors.

***Amended by the Board of Governors in July 2005, October 2007, July 2008, November 2015, October 2018, March 2022 and March 2023.***

1. The CUC Code states: “institutions must meet their contractual obligations and be able to explain the reasons for any payments made. HEIs will need to carefully consider any advice that is available from regulators, together with detailed CUC advice. Remuneration Committees have specific responsibilities in this area – in particular, ensuring that contracts agreed with senior post holders are fair, reasonable, and justifiable and do not expose the institution to significant potential liabilities, for example by being able to explain notice periods of more than six months.” [↑](#footnote-ref-1)